

# **CDP Italy Report 2017** Written on behalf of 650 investors with \$87 trillion in assets.





CDP Report | October 2018

With the kind support of



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# Italian government foreword



# 

The Italian Ministry for the Environment is committed to promoting emissions reduction activities on a voluntary basis by the private sector as well as cities, states and regions and public institutions to foster an Italian transition towards a low-carbon economy. We believe that a low-carbon economy can be a driver to economic growth.



At the United Nations Climate Change Conference in Paris, in December 2015, the Conference of the Parties (COP) reached an ambitious agreement - a turning point in the transition to a lower emissions economy.

The Paris Agreement established a new paradigm within the climate governance regime by setting up a flexible, nationally driven, bottom-up approach. As such, its success will depend on how countries carry forward their targets relating to mitigation and adaptation. For some countries, this will mean putting significantly more climate protection measures in place, such as investing in energy efficiency and renewable energy.

Facing the consequences of climate change, ensuring the competitiveness of industry and granting secure and accessible energy to all citizens are key elements that will characterize policy in Italy and Europe in the long and very long term (until 2050), and which will require a radical transformation of the energy system and of society in general.

The Marrakech Partnership of Global Climate Action is a mutually supportive process that co-exists alongside the intergovernmental negotiations, and which contributes to sustaining political momentum and focus on international cooperation and sharing of concrete solutions by all actors. In this context, non-state actors play an increasingly important role in shaping and implementing parties' nationally determined contributions (NDCs), and in building collective understanding of ways to strengthen ambition.

In September 2017, the Italian Ministry for the Environment, Land and Sea and CDP renewed their Memorandum of Understanding (MoU), aiming to drive action towards the achievement of the Paris Agreement and the Marrakech Partnership for Global Climate Action. The Italian government will support CDP's disclosure platform to promote sustainable development and protect the natural environment in both the public and private sector.

Under our MoU, the Italian government aims to increase the number of companies monitoring and actively managing their climate-related risks and impacts, by inviting Italy's largest companies and major cities to disclose to CDP. Tracking this progress, aligned towards delivering on the Paris Agreement, our National Determined Contributions (NDCs), and the Sustainable Development Goals (SDGs), the government seeks to stimulate sustainable, low-carbon economic growth.

CDP substantially supports global efforts to meet both the aims of the Paris Agreement and the SDGs. Critical to the implementation of the Agreement will be the ability to interrogate and understand what individual emitters are doing to contribute to national targets. Likewise, implementing the SDGs will require a greater understanding of how businesses are addressing deforestation and water security, which are also essential to mitigating greenhouse gas emissions.

Working together, we want to drive awareness by Italian companies, cities, states and regions of their environmental impact, and improve the quantity and quality of disclosure on climate change, water use and deforestation issues as we move towards realizing the Paris Agreement's goals.

There is a specific need to drive companies' adoption of science-based emissions reduction targets, which align corporate GHG emissions reductions with global emissions budgets and the below 2-degree goal, and to generate the innovation needed to transition to a low-carbon economy.

Within the framework of the Marrakech Partnership of Global Climate Action – and beyond – we are looking to catalyze action by the Italian public and private sector to reduce GHG emissions, protect our natural resources and supply our economy with sustainable growth.

#### Francesco La Camera

Director General for Sustainable Development, Environmental Damage, European Union and International Affairs at the Italian Ministry for Environment, Land & Sea

Stakeholders' call to action milestones in the international framework

- 2015 Agenda 2030 United Nations Paris Agreement (COP21)
- 2016 The Marrakesh Partnership (COP22)



Global Climate Action Summit



There has never been a better time to increase our collective ambition...more insight on risks and opportunities means the real economy's main players have never been better positioned to act.

Over 6,300+ companies responded to our climate change, water, forests and

## CDP's story is based on one simple idea: environmental action begins with transparency.

When CDP started almost 20 years ago, few companies, investors or cities were concerned about the impact of their operations or profits on the planet.

And few recognized that climate change, water insecurity, and deforestation would impact them whether through the physical costs from disaster damage, or the risks from not transitioning business models at the pace to keep up.

CDP knew that the critical initial step for meaningful environmental action was getting the global economy's main actors to measure and understand their impact.

We've come a long way since then. Disclosure is now mainstream: more than 6300 companies around the world – and 70% of the total market capitalization of Italy's 100 biggest – now disclose through CDP. Along with over 570 cities and 100 states and regions including 21 cities and 4 regions on the Italian peninsula.

With more transparency comes bolder action as companies and local governments recognize the benefits of acting early to mitigate the risks of business as usual and take a leadership position as our economy readies itself for a different future.

In 2017, almost 9 in 10 Italian companies reporting to CDP on climate said they have emissions reduction targets in place, with 8 already aligning their targets with climate science through the Science Based Targets initiative.

This is not just responsible business, but a signal to investors that they are well-positioned in the low-carbon transition. However, more action is needed - particularly for leading companies setting science-based targets and engaging their suppliers.

As they look to increase water security, 6 Italian companies now disclose to CDP's water security program. They are part of a surge in global corporate investment in more than 1000 projects to tackle water risks

# 500+

cities Disclosed environmental information through CDP this year.

100+

#### purchasing power CDP's 99 supply chain members represent a combined purchasing power of over \$3 trillion

supply chain questionnaire this year.

6.300 +

companies

\$3tn+

#### investor assets Over 650 investors with US\$87 trillion in assets request information on climate change, water or forests.

\$87tn

states and regions Over 100 of the world's states and regions now measure their environmental impacts through CDP

It's not just corporates using these insights to take action. Local authorities are more under pressure than ever, facing unprecedented economic and social challenges exacerbated by climate changes. To cope with this, cities, states and regions are using CDP as a tool, undertaking benchmarking progress and learning best practice.

Significantly, in Italy, 14 cities among the 21 responding to the cities questionnaire and all regions disclosing through the states and regions program reported to have emissions reduction targets already established.

Commitments like these are important for delivering the shifts we need in financial capital and policy at the scale required, and demonstrate how CDP's data is a key tool enabling policymakers to track action towards achieving their NDCs.

CDP's vision is of a sustainable economy that works for people and planet in the long term. Achieving this will take concerted efforts. We need companies, cities, states, regions, investors and national governments to make decisions driven by insights on climate change, deforestation and water security.

And these insights must be on the table of boardrooms and government offices around the world – as they already are for 98% of disclosing companies in Italy.

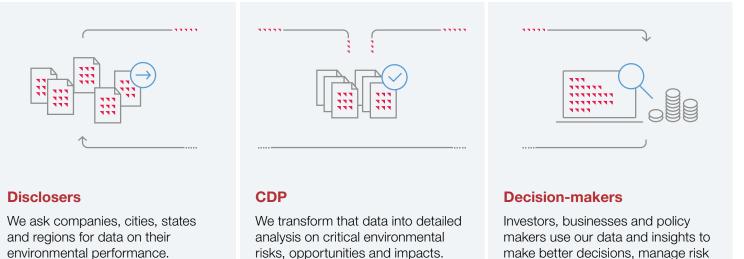
There has never been a better time to increase our collective ambition. The landmark Paris Agreement and the Sustainable Development Goals have put environmental action to the top of the international agenda, while ever more insight on risks and opportunities means the real economy's main players have never been better positioned to act.

Our work with the Italian government will drive these collective efforts onwards, and help more of this country's most impactful companies, cities, states and regions to start measuring their impact and the journey towards low carbon, water-secure and deforestation free operations.

### Steven Tebbe,

Managing Director, CDP Europe

### **CDP** provides the detailed insights and analysis to drive the urgent action needed for a climate-safe, water-secure, deforestatation-free world.



make better decisions, manage risk and capitalize on opportunities.

Through its programs, CDP offers companies, cities, states and regions an integrated system to better measure and manage their environmental performance. Impactful companies, cities, states and regions are requested annually to disclose environmental data in terms of governance, risks and opportunities, emissions, water management, and impacts on deforestation.

# **CDP** programs:

- Climate change (for corporates)
- ▼ <u>Water security</u> (for corporates)
- Forests (for corporates)
- Supply chain
- Cities
- States and regions
- Investors

# **CDP** tools:

Individual feedback

Technical support

Open Data Portal

Reporter services

Matchmaker

Research and analysis

Training initiatives and events

### **CDP** benefits:

- Understand your impact
- Deliver better action
- Benchmark progresses against peers
- Enhanced visibility
- Leadership
- Join international initiatives
- Find investment opportunities

# Main goals and pillars of the agreement:

# achieving the Paris Agreement's goals.

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Improve the quantity and quality of forward-looking disclosure by Italian companies, cities, states and regions on climate change, water security and deforestation.

**Catalyze action** by Italian non-state actors to reduce their emissions and protect natural resources, within the framework of the Marrakech partnership of Global Climate Action and beyond.

# Our collaboration to increase environmental action



# **Driving greater transparency**

The collaboration between the Italian government

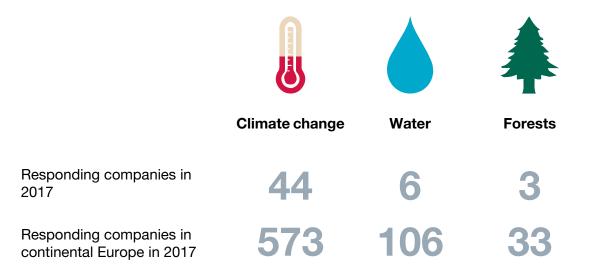
Engage companies and municipalities on their carbon footprint and forwardlooking environmental targets, through analysis and disclosure, to contribute to

> Signed in September 2017, the Memorandum of Understanding between CDP and the Italian Ministry of the Environment is driving greater transparency and deeper engagement with Italian companies, cities and regions.

Voluntary activities by non-state actors play a crucial role in global efforts to reduce GHG emissions. With this agreement, the Italian goverment works to increase public and private sector disclosure to CDP and, in line with the objetive of the Marrakech Partnership for Global Climate Action, promote sustainable development and align its strategies towards achieving the Paris Agreement, its Nationally Determined Contributions (NDCs), and the Sustainable Development Goals (SDGs).

# **Italian corporates** Key figures

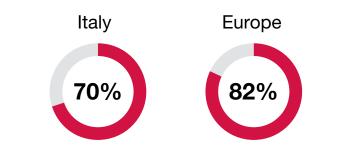
Analysis of 48 of Italy's biggest companies finds very high awareness of climate-related risks and opportunities, widespread emissions reduction target-setting, and responsibility for climate strategy at the highest level in almost all businesses. But greater ambition is now needed - particularly on science-based targets and engagement with water security and deforestation risks.



#### **Disclosure summarv**

This statistic refers to companies formally requested by investors or part of CDP samples. For climate change, the sample is made up of the 100 major listed companies by market capitalization, while for the water security and forest programs the samples take into consideration multiple factors, such as companies' impact. This table includes companies part of the above mentioned samples who responded by referencing a parent or holding company's response; however the remaining statistics presented do not include these responses. For a full list of companies responding to CDP programs in 2017, see the table in the next page.

### Total market capitalization of companies responding to the climate change program:



of CDP sample's market capitalization

### A List Italian companies 2017 by sector

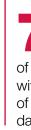
Companies on CDP's Climate A List have shown a thorough understanding of the risks and opportunities related to climate change and have formulated and implemented strategies to mitigate or capitalize on these risks and opportunities. Those on CDP's Water A List have robust procedures to assess water-related risks and the impact on the company's growth strategy. They have integrated water management into their business strategy with clear company/wide targets and goals.

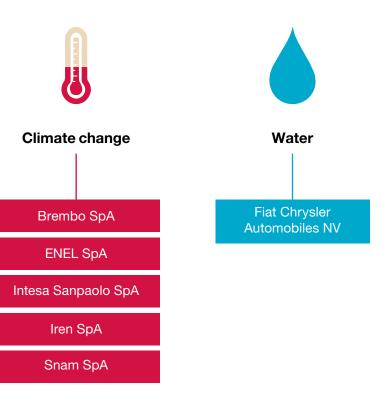
# **Board governance data**

Climate change related financial and operation risks are increasingly recognized as central to overall business staying power and therefore under the purview of Boards.

**Emission data verification** 

strategy





of responders to the climate change program reporting that climate change is integrated into their business



of responders reporting Board or other senior management responsibility for climate change

of responders with incentives for the management of climate change issues



of the Italian companies who responded to the questionnaire within the climate change sample in 2017 declared at least 70% of their direct (Scope 1) and indirect (Scope 2) GHG emissions data was independently verified.

# **Forests: much** more to be done



Protecting our forests is crucial to limiting biodiversity loss, ensuring water security and preventing soil erosion and flood impacts, to the benefits of businesses, local community livelihoods and the climate. While 15% of greenhouse gas emissions are caused directly by deforestation, companies remain strongly dependent on soft commodities (cattle products, palm oil, timber products, and soy), heavily impacting on deforestation and forest degradation from their direct operations and supply chains. Commitments like zero-net deforestation are vital to mitigating these risks. Through its forest program, CDP offers companies a tool to benefit from better management practices related to the production or sourcing of non-sustainable commodities.

CDP's vision is for a thriving economy that works for people and planet in the long term.

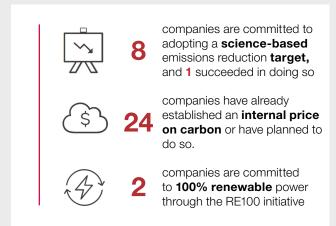
Our questionnaires on water security and forests are closely interlinked and address the following targets, making the CDP platform a useful tool to help companies map their operations against the SDGs.

# List of responding companies in Italy in 2017:

|                                     | $\bigcirc$ |       | $\sim$  |                                      | $\bigcirc$ |       | C}>     |
|-------------------------------------|------------|-------|---------|--------------------------------------|------------|-------|---------|
| Company                             | Climate    | Water | Forests | Company                              | Climate    | Water | Forests |
| A2A                                 | Х          | Х     |         | Immobiliare Grande Distribuzione SpA | Х          |       |         |
| ACEA SpA                            | X          |       |         | Intesa Sanpaolo SpA                  | X          |       |         |
| Ansaldo STS                         | Х          |       |         | Iren SpA                             | Х          |       |         |
| Assicurazioni Generali SpA          | X          |       |         | Italcementi                          | SA         |       |         |
| Astaldi SpA                         | X          |       |         | Italgas                              | X          |       |         |
| Atlantia                            | Х          |       |         | Leonardo SpA                         | Х          |       |         |
| Banca Generali SpA                  | SA         |       |         | Maire Tecnimont SpA                  | X          |       |         |
| Barilla Holding SpA                 |            |       | X       | MARR SpA                             | X          |       |         |
| Beni Stabili SpA SIIQ               | X          |       |         | Piaggio & C SpA                      | Х          | X     |         |
| Brembo SpA                          | X          | X     |         | Pirelli                              | X          | X     |         |
| Cementir Holding SpA                | X          |       |         | Prada                                | X          |       | X       |
| CIR SpA                             | X          |       |         | Prysmian SpA                         | ×          | X     |         |
| CNH Industrial NV                   | X          | X     |         | REPLY SpA                            | X          |       |         |
| Credito Valtellinese                | X          |       |         | Saipem                               | X          |       |         |
| Danieli & C Officine Meccaniche SpA | X          |       |         | Salini Impregilo SpA                 | ×          |       |         |
| Diasorin SpA                        | X          |       |         | Salvatore Ferragamo SpA              | X          |       |         |
| ENEL SpA                            | X          | X     |         | Snam SpA                             | X          | X     |         |
| Enel Green Power SpA                | SA         | SA    |         | Sofidel SpA                          | X          |       | X       |
| Eni SpA                             | X          | X     |         | STMicroelectronics International NV  | X          | X     |         |
| ERG SpA                             | X          |       |         | Telecom Italia                       | X          |       |         |
| Fiat Chrysler Automobiles NV        | Х          | X     |         | Terna                                | X          |       |         |
| Fincantieri                         | X          |       |         | UBI Banca                            | X          |       |         |
| Finecobank                          | SA         |       |         | UniCredit                            | X          |       |         |
| Hera                                | X          |       |         | YOOX Net-A-Porter Group              | Х          |       |         |
| IMA SpA                             | X          |       |         | Zignago Vetro SpA                    | X          |       |         |

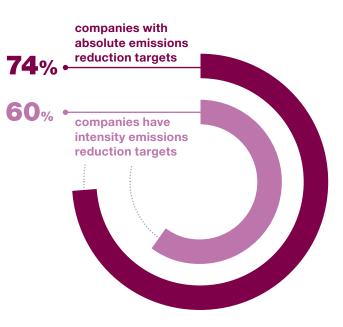
# **Public commitments**

Italian businesses have an important role to play in the coming years as Italy works to achieve the goals set forth in the Paris Agreement. As they are increasingly looking to demostrate their commitment to building a low-carbon economy through bold initiatives on the Take Action Platform, wich brings together leadership iniciatives led by the We Mean Business coalition partners, more actions are needed. For more info visit www.cdp. net/commit or www.wemeanbusinesscoalition.org

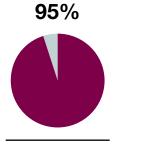


# **Emissions targets**

responding companies had active emissions reduction targets in 2017 - keeping the percentage unchanged compared to the last reporting cycle. Moreover, all responders stated that they active emissions reduction initiatives in the reporting year



# **Risks and opportunities arising** from climate change



% of responders seeing regulatory risks



% of responders seeing regulatory opportunities

86%



% of responders seeing physical risks

76%



% of responders seeing physical opportunities

The list above includes not requested companies which responded voluntarily to one or more of our programs, as well as companies part of the Italy sample for climate change but headquartered abroad. SA stands for companies responding by referencing a parent or holding company's response.

**SDG 6** Clean Water and Sanitation SDG 7 Affordable and Clean Energy **SDG 12** Responsible Consumption and Production SDG 13 Climate Action SDG 15 Life on Land

# Italian cities, states and regions Key figures

In 2017, 25 Italian cities and regions reported their environmental data through CDP – showing that they actively and increasingly look to measure and manage the risks and opportunities that climate change presents to their operations. Responding cities and regions are taking meaningful action to cut emissions and provide sustainable infrastructure to their citizens, but more needs to be done to mitigate the risks of climate change.



**Overall number of climate actions implemented** by local authorities in Italy

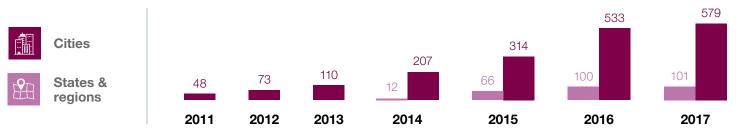
**230** Cities

108

These include mitigation actions implemented both at city-wide and local government levels, as well as adaptation actions and those meant to increase water security and tackle related risks

### Number of cities, states and regions responding to CDP globally

Regions



climate hazards by Italia cities and regions Extreme temperature (mainly heat) Flood/drought Precipitation Mass movement Top 3 adaptation activitie reported by cities Flood mapping Landslide risk mapping Projects and policies targeted at those most vulnerable emissions reduction activities targets: **Emissions reduction targ** Energy efficiency targets Renewable energy targe Energy efficiency/retrofit Low or zero carbon energy supply generation Improve fuel economy and reduce CO2 from motorized

measures

vehicles

Most commonly reported

| d<br>n | Adaptation measures undertaken include:                                      |
|--------|--|
|        | Policy, mapping and modelling, biodiversity, engagement                      |
|        | Policy, infrastructure, mapping and modelling, planning, awareness campaigns |
|        | Policy, mapping and modelling, water infrastructure, planning                |
|        | Other  |

| es | Number of cites<br>reporting them |  |
|----|-----------------------------------|--|
|    | 8                                 |  |
|    | 6                                 |  |
|    | 5                                 |  |

#### To better shape and drive action on climate change, Italian local authorities are setting

|      | Cities with established targets | Regions with established targets |
|------|---------------------------------|----------------------------------|
| gets | 14                              | 4                                |
| S    | N/A                             | 3                                |
| ets  | 5                               | 3                                |

**3** of 4 regions



Across the globe, cities continue to implement local policies and infrastructure projects that address climate change and build resilience, but face barriers to securing the necessary finance.

In Italy, 14 of the 21 responding cities report that they see economic opportunities coming from better management of climate change impacts, while 13 of them already collaborate with businesses on sustainability issues or projects. The total cost of cities projects amounts to 100 million euro. IN 2017, 362 CITIES REPORTED **1,045 CLIMATE-RELATED PROJECTS** TO CDP, REPRESENTING OVER \$52 BILLION USD.



List of responding cities and regions in Italy in 2017:

Pogior

| City          | Region        |
|---------------|---------------|
| Bolzano       | Emilia Romagr |
| Cagliari      | Lombardia     |
| Ferrara       | Sardegna      |
| Firenze       | Veneto        |
| Genova        |               |
| Lucca         |               |
| Milano        |               |
| Monza         |               |
| Napoli        |               |
| Olbia         |               |
| Oristano      |               |
| Padova        |               |
| Parma         |               |
| Piacenza      |               |
| Ravenna       |               |
| Reggio Emilia |               |
| Rimini        |               |
| Torino        |               |
| Udine         |               |
| Venezia       |               |
| Verbania      |               |

I

Under its programs, CDP partners with relevant international initiatives and organizations.

**Cities:** CDP's reporting platform is one of the official reporting platforms for the Global Covenant of Mayors for Climate & Energy - alongside the carbonn Climate Registry and the EU Covenant of Mayors platform. It is also the official reporting platform for C40 Cities Climate Leadership Group. From 2019, CDP and ICLEI - Local Governments for Sustainability - will join efforts and present a unified climate reporting platform for cities.

**States and Regions:** CDP partnered with The Climate Group on the Under2Coalition and nrg4SD on RegionsAdapt.

**Cities, States and Regions and Companies:** Drawing on vital information reported through its unique global environmental disclosure system, CDP also provides data for the Non-state Actor Zone for Climate Action (NAZCA) online portal, hosted by United Nations Framework Convention on Climate Change (UNFCCC) to showcase non-state climate ambition and keep the momentum.

MATCHMAKER aims to fill this gap between the public and private sectors. It provides subscribers with information on climate resilient infrastructure projects in cities through a specialized project dashboard. Using data from 570 cities, collected through CDP, Matchmaker works with cities to highlight projects in flood control, waste management, sustainable transportation, renewable energy, water management, and energy efficiency and links them to the investment community.



Water security represents one of the greatest challenges that businesses, investors, governments and citizens will face in the upcoming decades. Italy is heavily affected by water-related hazards, and Italian disclosers to CDP in 2017 made this clear in reporting the extent to which their vulnerability to water risks influences their actions. Broader action, better risk assessment and strengthened cooperation among the public and private sectors are crucial steps to manage water risks, protect citizens and seize the opportunities arising from a better water stewardship.



**50%** of Italian companies report that they are exposed to water risks. However, only 40% undertake a water risk assessment covering both direct operations and supply chains, suggesting that water risks may be underestimated.

50% of Italian companies identified strategic, operational or market opportunities that have a substantive potential to benefit their

**50%** of Italian regions see substantive risks to their water supply in the short or long term, mainly increased water stress and scarcity, declining water quality, flooding and inadequate or aging

Italian cities are taking action, improving water stewardship and creating better places to live and work. Here are the cases:

### Milan case study



#### Venice case study



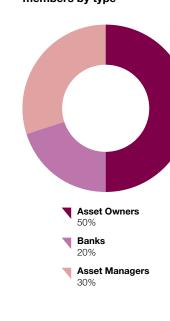
- **T** Facing increasing flooding as a city of rivers and canals, it is now firmly on path to becoming a sustainable city.
- Completed thorough flood mapping and its next urban plan will better consider climate impacts in longterm planning:
- Launched Smart Cities Initiative, which aims to develop new business industries, access new funding sources through 100 Resilient Cities, boost energy efficiency, and cut emissions by 20% by 2020
- Facing storm surges, coastal flooding and sealevel rises, Venice is seeing sustainability opportunities.
- The City of Venice manages a **special High Tides** Centre, which provides daily forecasts digitally. The city also has raised pathways that allow people to move around during high tide;
- Project MOSE is currently underway to protect Venice from sea surges and coastal flooding, by using mobile gates to 'close' the lagoon at high tide. Due for

- **Increased system efficiency:** more renewable energy use, as well as extended the city's district heating network, using heat from gas power plants, waste-to-energy plants and ground-source heat-pumps
- Collaboration with the private sector is key to making Milan a resilient city: the municipality working directly with businesses to upgrade the city's street and traffic lights to LEDs, and set up car sharing programs.

completion in 2022, an estimated further 50 million euros is needed per year to maintain the city in the face of environmental impacts;

Set a climate target to reduce emissions by 23% by 2020. To achieve the goal, the city leads the way on resource efficiency through infrastructure improvements. mandatory water meters, efficient wastemanagement initiatives and upgrading streetlights and traffic lights to LEDs.

Investor signatories and members by type



Climate change, water scarcity, flooding, pollution and deforestation present real, material risks to investors, but they also present opportunities. To protect long term investments and make better decisions institutional investors must have the best available data. CDP provides an unparalleled set of data and award-winning insights to its members and signatories. CDP leverages the power of investors to ask companies environmental disclosure.

CDP's Investor Program - backed in 2017 by 650 institutional investor signatories representing in excess of US\$87 trillion in assets - works with investors to understand their data and analysis requirements and offers tools and solutions to help them.

Our global data from companies and cities in response to climate change, water insecurity and deforestation and our award-winning investor research series is driving investor decision-making.

Our analysis helps investors understand the risks they run in their portfolios. Our insights shape engagement and add value not only in financial returns but by building a more sustainable future.

For more information about the CDP Investor Program, including the benefits of becoming a signatory or member please visit: http://bit.ly/2vvsrhp

Climetrics' simple 1-5 rating lets any investor identify funds that are well-positioned in the transition to a lowcarbon economy

### Climetrics The Climate Rating for Funds

Climetrics is the world's first climate rating for investment funds. With public rating results and a fully-transparent methodology, Climetrics enables fund investors to integrate climate change into their investment decisions.

All ratings can be viewed for free online at www.climetrics-rating.org

#### List of investor signatories and members in Italy in 2017:

#### Investor signatories

Assicurazioni Generali SpA Credito Valtellinese Fondazione Cariplo Fondo Pegaso Fondo Pensione Cometa Mediobanca UniCredit Unipol Gruppo

#### Investor members

Eurizon Capital SGR Etica SGR

To view the full list of investor signatories please visit: http://bit.ly/2uW3336

> More than 3.500 funds covered, representing about €2 trillion in fund investments.

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#### Scoring partner Italy

# ADEC INNOVATIONS

ESG SOLUTIONS

